



City of Kenyon Strategic Plan 2020 – 2024 *

A. Infrastructure Planning and Improvements - Ongoing

Objective:

- Assess and repair areas of critical current and potential future infrastructure issues.

Implementation Steps:

1. Assess infrastructure areas of need. Assessment methods may include GIS Mapping, Engineering Studies and other relevant assessment methods.
2. Conduct engineering assessment to attempt, where possible, to identify existing private sewer mains.
3. Continue to annually update and address needs in CIP planning process.
4. Where needed, prioritize Sewer Rehabilitation including elimination of private sewer mains.
5. Conduct comprehensive assessment of City sidewalk systems.
6. Regularly update and continue to follow pavement management plan.

B. Industrial/Commercial Park Development - Partially Completed. - In-process

Objective:

- Develop area for future commercial/light industrial development

Implementation Steps:

1. Site Acquired. - **Completed.**
2. Preliminary development steps including zoning, wetland studies - **Completed.**
3. Complete remaining pre-development planning including
 - a. Complete a final development schedule - **Completed**
 - b. Topographic survey - **Completed**
 - c. Pursue possible low interest financing, and grant programs to assist with utility extension costs - **Completed**

- d. Estimate cost to extend utilities to site including electric, water, sewer, gas, and fiber. - **Completed**
- e. Determine final site lay out including platting. - **Complete**
- f. Begin Marketing site

4. Complete Development of streets, and utilities. (May be completed in phases).

- a. Complete Final site layout and Platting - **In process**
- b. Develop final street & infrastructure plans - **In process**
- c. Install Street and infrastructure in site.

C. Business District Improvements -**Partially Completed. (Some steps Ongoing)**

Objective:

- To continue a diverse group of viable businesses and keep the downtown a place that attracts residents and visitors.

Implementation Steps:

1. Continue Façade Improvement Program in the downtown area.
2. Look at options to increase off-street parking in the downtown area between Red Wing and Spring St.
3. Identify business owners that are near or at retirement age and work with them on a succession process that will insure the long term continuation of core service businesses in the downtown area.
4. Utilize all street lights in the downtown area and along Gunderson Blvd. **(Completed)**
5. Replace Banners (as needed).
6. Work with potential buyers for vacant properties including former , Former BP Station, Kenyon Event Center and others.
 - a. Provide technical assistance and referrals in areas including business plan development, financing, marketing and others.

D. Review Facility needs for City Departments

Objective:

- To review current and future facility needs for City Departments including Public Works, Police, KMU, and others.

Implementation Steps:

1. Complete improvements to new (former ambulance building) Police Department facilities -**Renovations ongoing**
2. Conduct feasibility process to review current facilities especially with the Public Works Department, and KMU
3. Identify facilities in need of possible future upgrade, or replacement
4. Review preliminary costs and financing options
5. Look at current and future Park Facility needs including trails, and a dog park.

E. Improve technology platforms -Ongoing

Objective:

- Improve the city's public technology system to better serve and support efficient city operations and emergency management, public library patrons, community residents, businesses and non-profit organizations in general. Improve City information portals.

Implementation Steps:

1. Continue to improve public information access, notifications and streamline submission of permits and payment of bills through the web site.
2. Replace Character Generator and support for TV Access Channel. Transition to Video on IP for improved public meeting coverage and other Community Access Programming- **Upgrade Ongoing**
3. Ensure that public safety and community security needs are continuously addressed.
4. Improve Library Computer Center

F. Relationship Building - Ongoing

Objective:

- To develop, strengthen and leverage relationships with key public, non-profit and private sector partners and representatives that are in a position to help support the needs and initiatives of the city.

Implementation Steps:

1. City Administrator will continue to be involved in community organizations.
2. City Administrator will meet at least once annually with surrounding and partner public organizations including surrounding townships, Kenyon-Wanamingo School District, Goodhue County and others.
3. City Administrator and/or Mayor shall meet annually with key businesses in the community.

4. Work with K-W Schools KABA, CEDA, SBDC and others to develop a future event in Kenyon that promotes entrepreneurship by partnering technical assistance resource providers with small businesses, and start-ups.

**Items added or status of existing items changed over the last year.*